

*Monroe County
Clerk of the Legislature*

Diana M. Christodaro
Clerk



David Grant
Deputy Clerk

MEMORANDUM

TO: Legislators, Directors, Staff and Media
FROM: Diana M. Christodaro, Clerk of the Legislature
DATE: September 26, 2017
RE: Matter of Importance – File No. 17-0275



**17-0275 – Confirmation of Appointments to the Monroe Community Hospital Board –
As a Matter of Importance – President Anthony J. Daniele**

This referral was not made to committee at the preceding meeting of the Legislature on September 12, 2017, but has been determined by President Anthony J. Daniele to be of sufficient importance to warrant referral between Legislative meetings, pursuant to Section 545-24 (C) of the Rules of the Monroe County Legislature.

Attachment



Monroe County Legislature

Office of the President

ANTHONY J. DANIELE

PRESIDENT

September 26, 2017

To the Honorable
Monroe County Legislature
407 County Office Building
Rochester, New York 14614

OFFICIAL FILE COPY

No. 170275

Not to be removed from the
Office of the
Legislature Of
Monroe County

Committee Assignment

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RE: Confirmation of Appointments to the Monroe Community Hospital Board

Honorable Legislators:

I, Anthony J. Daniele, President of the Monroe County Legislature, in accordance with Section C6-17 of the Monroe County Charter and Section 545-24(A)2 of the Rules of the Monroe County Legislature, do hereby submit to this Honorable Body for your confirmation the following appointments to the Monroe Community Hospital Board:

Michael J. Sullivan, LCSW-R, CASAC – University of Rochester School of Medicine and Dentistry

Trilby de Jung, J.D. – Common Ground Health (formally known as Finger Lakes Health Systems Agency)

Christopher R. Bell, Executive Director – Monroe County Medical Society

The specific Legislative Action required is to confirm the appointments listed above to the Monroe County Community Hospital Board, each for a three year term to commence immediately and expire on October 9, 2020, pursuant to the Section C6-17 of the Monroe County Charter and Section 545-24(A)2 of the Rules of the Monroe County Legislature.

This action will have no impact on the revenues or expenditures of the current Monroe County budget.

Sincerely,

Anthony J. Daniele
President
Monroe County Legislature

MICHAEL J. SULLIVAN M.Div, LCSW-R, ACSW, CASAC

18 BROOKSIDE DRIVE
FAIRPORT, NEW YORK 14450
(585) 388-0047

EDUCATION AND DEGREES:

- 1985 – 1988 University of Rochester; Rochester, New York
Department of Psychiatry
Certificate: Three Year Curriculum in Marital and Family Therapy
- 1983 – 1985 Syracuse University; Syracuse, New York
M.S.W., Social Work, Mental Health Concentration
- 1975 – 1979 St. Bernard's Seminary, Rochester, New York
M.Div., Master of Divinity, Pastoral Care
- Summer 1977 Clinical Pastoral Education (CPE) Spring Grove Hospital Center,
Catonsville, MD. Mental Health Care training in psychiatric inpatient unit
- 1971 – 1975 St. John Fisher College; Rochester, New York
B.A. Sociology/Psychology

WORK EXPERIENCE:

- 1994 – Present **Director of Social Work /Case Management
Highland Hospital**
- * Responsible for Social Work services provided to all of Highland affiliated services including acute units, emergency room, ambulatory clinics, cancer center, primary care offices and nursing homes.
 - * Responsible for other ancillary services including: Medicaid Office, Placement Office, New Focus Medically Managed Detox Service, Chaplain's Office, Transportation, Interpreter Services, HELP Program , Ethics Committee
- 1988 – 1994 **Director
Group Health Chemical Dependency Program
Rochester Medical Group
Wilson Medical Center, Rochester, New York 14621**
- * Designed, developed and implemented an adult intensive outpatient treatment program for chemical dependencies
 - * Developed and maintained policies and procedures for State and local regulatory bodies including DSAS., DAAA, JCAHO and Dept. of Mental Health

- * Responsible for QA and UR procedures and practice
- * Collected and maintained data and statistics for regulatory bodies and clinical practice use
- * Provided clinical supervision for multi-disciplinary treatment team
- * Provided consultation and education to medical staff of the four Group Health Medical Centers and Rochester Medical Group
- * Carried a caseload of multiple problem individuals couples and families
- * Facilitated various educational components of the program
- * As Director, functioned as liaison to other Medical Center Departments and other community agencies

1988

Senior Social Worker/Coordinator

Strong Memorial Hospital, Dept. of Psychiatry
Alcoholism and Drug Dependency Program

- * Coordinated Outpatient Programming
- * Supervised chemical dependency counselors
- * Member of program management team developing new programming, clinical and educational
- * Coordinated patient and family education and family therapy programming
- * Provided direct patient and family systems assessment
- * Facilitated Couples Aftercare Program
- * Provided consultation to inpatient psychiatry
- * Member of Social Work Division Executive Committee, chair of Policy and Procedure Committee, member of Psychosocial Assessment Task Force

1987 – 1988

Social Worker/Coordinator

Strong Memorial Hospital, Dept. of Psychiatry
Alcoholism and Drug Dependency Program

- * Structured and implemented components of Abuser Program
- * Provided individual, couple and family assessment
- * Facilitated Couples Aftercare Program
- * Facilitated Multi-family treatment component
- * Supervised individual and group therapy
- * Member of Program Management Team

1985 – 1987

Social Worker/Family Therapist/Alcoholism Counselor

Strong Memorial Hospital, Dept. of Psychiatry
Alcoholism and Drug Dependency Program

- * Member of interdisciplinary treatment team
- * Provided psychosocial and assessment and evaluation of individuals, couples and families
- * Provided referral and liaison services

- * Co-led abuser and dependency treatment groups
- * Facilitated Couples Aftercare Program
- * Provided couple and family therapy
- * Facilitated Multi-family treatment component

1984 – 1985

Social Worker/Family Therapy Intern
 Strong Memorial Hospital Dept. of Psychiatry
 Family and Marriage Clinic

- * Provided comprehensive screening, evaluation and assessment of individuals, couples and families
- * As a member of a multi-disciplinary team developed treatment plans and provided individual, couple and family therapy
- * Developed and lead family life education groups
- * Developed and used "Client System Data Collection Tool" for evaluation research of clinic client population

1984

Assistant Director, Precollege Program
 Syracuse University, Syracuse, New York

- * Developed and administered summer residential academic program for high school seniors
- * Hired and supervised a staff of eight
- * Provided counseling and crisis intervention

1983 – 1984

Counselor – in – Residence
 Syracuse University, Syracuse, New York

- * Provided short-term counseling to students experiencing personal, social or developmental problems
- * Coordinated referrals to community agencies
- * Provided crisis intervention
- * Advised and trained residence hall staff
- * Taught a variety of workshops

1980 – 1983

Parish Priest (Roman Catholic)
 St. Michael's Parish; Newark, New York

- * Member of administrative team for 2000 family parish with large elementary school
- * Provided individual and family counseling
- * Developed and supervised youth program
- * Developed and implemented a pre-marriage education program
- * Provided counseling and crisis intervention to the Wayne County Jail and two local hospitals

- * Worked with youth and families of local Hispanic community

1979 – 1980

Parish Priest

St. Francis Xavier; Rochester, New York

- * Member of administrative team of central city ____
- * Developed youth program
- * Developed educational program for youth and families
- * Worked with elderly and infirmed, imprisoned and the poor with numerous socio-economic problems

1978 – 1979

Parish Deacon

St. Mary's Star of the Sea; Brooklyn, New York

- * Developed Hispanic Youth Program
- * Provided counseling, crisis intervention family support
- * Participated in neighborhood development group

OTHER PROFESSIONAL EXPERIENCE

2012 – Present

Eldersource Advisory Board, Chair

2008 – Present

Catholic Family Center, Board of Directors

2007 - Present

Catholic Family Center, Advisory board, Aging and Adult Services

1988 - 1994

Member, Rochester Medical Group, Corporate Management Group

1991 – 1994

Member, Health Association EAP Advisory Board Chairperson, Membership Committee

1981 – 1983

Member, Board of Directors, Alex Leigh Community Center
Newark, New York

1981 – 1983

Member, Wayne County, N. Y. Public Health Advisory Board

1979 – 1980

Advisor, Genesee Settlement House, Rochester, New York

PROFESSIONAL MEMBERSHIPS

NASW

National Association of Social Workers

ACSW

Academy of Certified Social Workers

CERTIFICATIONS

New York State Licensed Clinical Social Worker (LCSW-R) RO33767-1

New York State Certified Alcoholism and Substance Abuse Counselor (CASAC) #3492

TRILBY DE JUNG, J.D.
26 Continental Drive
Rochester, New York 14618
(585) 975-9058

WORK EXPERIENCE

COMMON GROUND HEALTH, Rochester, NY

2014 – present

Chief Executive Officer

Provides strategic leadership for non-profit, regional health planning agency (formerly known as *Finger Lakes Health Systems Agency*) with a diverse professional staff of policy analysts, clinicians, researchers, and community engagement specialists. Reports to a board of directors comprised of high-level health care stakeholders from across a nine-county region. Works collaboratively with leaders from business, insurance, health care services, community services, consumer advocacy and education to lead data-driven discussion of the region's health care needs and priorities. Meets frequently with elected officials and thought leaders from around the state to provide input on health care reform, capacity planning, regulatory modernization and best practices in community collaboration to improve population health.

EMPIRE JUSTICE CENTER, Rochester, NY

2003 - 2014

The Empire Justice Center is a statewide organization advocating to improve the systems serving poor and low-income New Yorkers. Attorneys and paralegals specialize in a wide variety of issue areas, including health access, housing, immigration, public benefits, education and civil rights. Empire Justice provides training, technical assistance and back-up to civil legal services and community based organizations, and engages in impact litigation and policy and legislative advocacy.

Senior Health Law Attorney

Directed health advocacy work for the Empire Justice Center, supervising a team of four professionals and implementing strategic initiatives in policy, litigation and training. Managed all deliverables and reporting for multiple contracts, working closely with the agency's Executive Director to grow and maintain grant support from state and private foundations.

- Engaged in legislative & administrative policy analysis and advocacy on national and state health issues affecting low-income persons in New York
- Conducted impact litigation on issues affecting access to health care
- Provided technical assistance and support, providing legal advice and accepting referrals for complex health access cases from other agencies
- Conducted training and presentations on Medicaid redesign and health care reform
- Authored articles and reports on health access issues

NEW YORK UNIVERSITY, SCHOOL OF LAW, New York, NY

1995 - 1999

Faculty, Lawyering Program

- Developed and updated course curriculum, including modules on meta-analysis of group dynamics and agenda setting for informal advocacy in structured meetings

- Taught lawyering skills, including informal advocacy, interviewing, negotiating, trial advocacy, discussion and critique of video-taped student performances
- Co-taught seminar on the death penalty, including analysis of social determinants of violent behavior and preparation of expert psychiatric testimony for penalty phase of capital trials
- Taught legal research and writing course, including extensive written comments on student papers and one-on-one evaluations of strengths and weaknesses

NEW YORK STATE DEPARTMENT OF HEALTH, New York, NY 1992 - 1995
Deputy Director of Policy, AIDS Institute

- Researched, analyzed, drafted policy on wide variety of AIDS issues
- Participated in state and national meetings on AIDS policy issues
- Drafted and edited educational materials, press releases, speeches, proposed regulations and statutory language for AIDS related bills
- Supervised investigation and initial corrective action on complaints filed under the New York State HIV Confidentiality Law

NEW YORK CITY COMMISSION ON HUMAN RIGHTS, New York, NY 1990 - 1992
Staff Attorney

- Prosecuted discrimination cases
- Analyzed systemic issues, developed educational, media and legal campaigns
- Supervised team of investigators

THE LEGAL AID SOCIETY, Brooklyn, NY 1987 - 1990
Staff Attorney, Criminal Defense Division

- Conducted hearings and jury trials of misdemeanor and felony cases
- Engaged in extensive motion practice
- Assisted junior attorneys with trial preparation

EDUCATION

NORTHWESTERN SCHOOL OF LAW, LEWIS & CLARK COLLEGE, Portland, OR
J.D., *cum laude*, 1986

Honors & Activities: Cornelius Honor Society (by faculty election); First Prize paper, Competition by American Society of Composers, Authors & Publishers, 1986; Program Coordinator, Regional Conference on Women & the Law; Policy Board, National Lawyers Guild; Staff Writer, *Forum*

THE COLORADO COLLEGE, Colorado Springs, CO
B.A., *cum laude*, 1981

Honors & Activities: Deans List, Alpha Lambda Delta Honor Society, Environmental Defense Coalition; Major: Environmental Politics

PUBLICATIONS

New York's Exchange Portal: A Gateway to Coverage for Immigrants, *United Hospital Fund*, May, 2013. (Co-author) <http://www.uhfnyc.org/publications/880903>

- New York's 2012 Managed Long Term Care Report: An Incomplete Picture, *The Elder and Special Needs Law Journal*, Summer 2013. (Co-author)
- Connecting Consumers to Coverage: The Role of Navigators and Consumer Assistance Programs in Implementing Federal Health Care Reform in New York, *New York State Health Foundation*, September, 2011. (Co-author)
<http://nyshealthfoundation.org/resources-and-reports/resource/role-of-navigators-consumer-assistance-programs-implementing-health-reform>
- Sweeping Cuts in Medicaid Enacted in State Budget on April 1, 2011, Elder Attorney, *NYSBA Elder Law Section Journal*, Summer, 2010. (co-author)
- Prescription Drug Benefit Included in Medicaid Managed Care, *The Legal Services Journal*, Spring, 2011.
- New York Dramatically Expands Managed Care for Medicaid Beneficiaries, *The Legal Services Journal*, Spring, 2011.
- Medicaid Expansion in Federal Health Care Reform: The Gift of the MAGI, *The Legal Services Journal*, October, 2010.
- Medicaid Expansion in Federal Health Care Reform – The Gift of the MAGI, *The Legal Services Journal*, Summer, 2010 (co-authored with Lisa Sbrana of the Legal Aid Society).
- Child Health Plus in New York: A Program Primer, *The Legal Services Journal*, Fall, 2009.
- Helping Your Patients Access Medicaid – A Toolkit for Community Health Centers, *The New York State Health Foundation*, August, 2009.
- Nuts & Bolts of Hospital Charity Care Rules, *The Legal Services Journal*, Summer, 2009.
- 2009 Changes to Medicaid Eligibility, *The Legal Services Journal*, Summer, 2009.
- Recent Changes to Medicaid Eligibility, *The Legal Services Journal*, Winter, 2008.
- Governor Spitzer's Health Care Budget – A breath of Fresh Air for Consumers, *The Legal Services Journal*, February, 2007.
- SSI Beneficiaries Enroll in Managed Care, *The Legal Services Journal*, January, 2007.
- In Sickness & In Debt: A Review of Medical Debt in Upstate New York, *Monroe Plan for Medical Care & The New York Bar Foundation*, January 2006.
- New Protection from Medicaid Debt, *The Legal Services Journal*, November, 2006.
- Keeping Your Head during the Medicare Part D Rollout, *The Legal Services Journal*, Fall, 2005.

The Roll-out Begins for Medicare Part D, *The Legal Services Journal*, April, 2005.

Family Health Plus: The Legislature Restores Most Program Cuts, *The Legal Services Journal*, October, 2004.

Medicare Recipients are Entitled to Notice when Home Health Care Services are Cut, *The Legal Services Journal*, April, 2004.

IMPACT LITIGATION

Davis, et al. v. Shah, U.S. District Court, Western District, Civil Case No. 12-CV-6134.

Marquez, et al. v. Reed, U.S. District Court, Western District, Civil Case No. 10-CV-360.

K.B. v. Board of Education of the Greece Central School District, U.S. District Court, Western District, Civil Case No. 05-CV-6261.

Blair, et al. v. Novello, New York State Supreme Court, Monroe County, Index No. 15486-06.

Catanzano v. Doar, et al., U.S. District Court, Western District, Civil Case No. 89-CV-1127L.

Aliessa, et al. v. Novello, New York State Supreme Court, New York County, Index No. 403748/98.

Kennedy v. Novello, U.S. District Court, Western District, Civil Case No. 99-CV-975A(F).

PROFESSIONAL COMMITTEES & BOARDS

- Finger Lakes Performing Provider System
- New York State Health Innovation Council
- New York State Value Based Payment Workgroup
- Finger Lakes Performing Provider System
- Rochester Regional Health Information Organization
- Genesee Valley Medical Foundation
- Rochester Business Alliance, Health Care Planning Team
- New York Health Benefit Exchange, Regional Advisory Committee for Central New York/Finger Lakes
- Community Advisory Board, New York State Health Foundation
- Governor's Medicaid Redesign Team: Work Groups on State and Local Responsibilities & Social Determinants of Health
- New York State Department of Managed Long Term Care Work Group
- New York State Medicaid Managed Care Advisory Review Panel
- Monroe County Bar Association
- Greater Rochester Association of Women Attorneys

Christopher R. Bell

54 Tea Olive Lane, Fairport, NY 14450
Bell.Christopher.Raymond@gmail.com | 585.737.3409

Healthcare Leadership
Managing Programs, Resources and Relationships for Stronger Outcomes

Innovative leader in healthcare management who excels in finding solutions to challenging and complex problems. Successfully facilitated the collaboration of multidisciplinary teams across healthcare and IT industries. Project management background leverages strengths listening to others, understanding problems, encouraging ownership in solutions, organizing ideas, and directing work to complete projects. Breadth of knowledge of patient care, clinical operations, IT applications and federal regulations add value to an organization in the ever-changing healthcare market.

Recent Professional Experience

MONROE COUNTY MEDICAL SOCIETY/AMERICAN ACADEMY OF PEDIATRICS NEW YORK
1 CHAPTER/GENESEE VALLEY MEDICAL FOUNDATION Rochester, NY

Executive Director, 2016 to present

Provide executive administration to three non-profit organizations in Upstate NY that provide a variety of supports to physicians to unite and act on matters affecting the practice of medicine, to extend medical knowledge and enlighten the public in the best interests of the health of the people. This work includes advocacy on behalf of physicians and their patients with federal and local legislators, health plans, health systems, accountable care organizations, and other key stakeholders affecting the practice of medicine.

- Oversee all budget and finance decisions of all 3 organizations.
- Oversee the work of the MCMS Quality Collaborative – a community stakeholder group that develops and disseminates 20 medical guidelines and community principles.
- Manage portfolio of physician educational and process improvement projects throughout upstate NY that include outcome measurement reporting valued over \$800k.
- Field inquiries from media and coordinate physician spokespersons.
- Ensure MCMS/AAP NY 1 advocacy goals are achieved in the community through participation on 67 standing committees and 3 boards.

NEW YORK CARE COORDINATION PROGRAM (NYCCP)/
HEALTH HOMES OF UPSTATE NEW YORK (HHUNY), Rochester, NY

Director, Children's Health Home Implementation, 2015 to 2016

HHUNY is a service line of NYCCP that provides management services to four adult Health Home programs encompassing 22 counties, and is working with two additional contingently designated Health Homes to serve children when the State launches the program in 2016. Managed funds granted to each of the 4 adult health homes to improve infrastructure.

- Developed budget by building consensus of plan to spend \$1.6 million on shared infrastructure and projects in 2016 to better position health home clients as leaders in the market and HHUNY for financial stability in future years.
- Managed budgets to ensure that deliverables were met on time and on budget month over month.
- In collaboration with all stakeholders, developed staffing plan and budget for new management service line that would double the size of the organization.
- Partnered with leadership team to increase efficiency and performance of management services to improve departmental scores.
- Negotiated contracts between HHUNY and Health Home customers increasing revenue by \$75,000 in 2016
- Organized and facilitated meetings of the Clinical Quality, Information Technology, Marketing and

Finance subcommittees of the client's Board of Directors.

FINGER LAKES PERFORMING PROVIDER SYSTEM, Rochester, NY

Senior Project Manager, 2014 to 2015

Promoted internally at University of Rochester to serve as Senior Project Manager to the Finger Lakes Performing Provider System (FLPPS). As part of New York State's Medicaid reform program, the Delivery System Reform Incentive Payment (DSRIP) program, provider networks engaged to implement a menu of projects to decrease unnecessary visits to emergency departments and hospitals while simultaneously increasing utilization of preventive services in clinical and community settings to decrease the cost of Medicaid and transition to value based payment models. Served as chief staff to the organization's Clinical, Information Technology, and Finance Committees. Responsible for driving implementation of an integrated delivery system, and the development of the population health management and clinical integration strategies.

- Coordinated and facilitated meetings with stakeholders to develop input for organization application, resulting in a \$533 million valuation by NYS DOH.
- Communicated project goals and framework to stakeholders across the 13 county FLPPS service area via face to face and webinar presentations.
- Improved operations for governance structure by structuring and staffing operational committees.

UNIVERSITY OF ROCHESTER INFORMATION SYSTEMS DIVISION, Rochester, NY

Lead Analyst, 2010 to 2014

As part of the Affordable Care Act, the federal government instituted programs that incentivized the use of Electronic Medical Record (EMR) technology followed by penalties if not adopted by specific deadlines. Managed the end user workflows, system build and reporting of the programs impacting approximately 800 providers eligible to participate in the programs worth approximately \$30 million. Ensured that implemented workflows would minimize disruption to providers within the clinic. Formed and directed multi-disciplinary workgroups and provided analytic and technical assistance for identification of system requirements, enhancements, setup decisions, and maintenance.

- Led initiatives to incorporate data from the legacy EMR and custom build in current EMR to be one of the only organizations in the country to attest for Anesthesiology and Radiology in 2013 and 2014 Meaningful Use allowing for \$3.08 million in incentive payment eligibility at a time most others applied for hardship exemptions.
- Standardized IT processes to correct erroneous reporting data for Hospital Outpatient Departments, allowing the organization to be eligible to receive \$1 million.
- Interpreted government regulations of Physician Quality Reporting Initiative program, serving as advisor and quality assurance analyst in a committee that resulted in the receipt of incentive money for URM.

Education

MBA, Simon School of Business, Rochester, NY

MS, Marriage and Family Therapy, U of Rochester School of Medicine and Dentistry, Rochester, NY

BA, Psychology University of Rochester, Rochester, NY